



KTF

2015 ANNUAL REPORT

KEEPING THE SPIRIT ALIVE

# OUR VISION

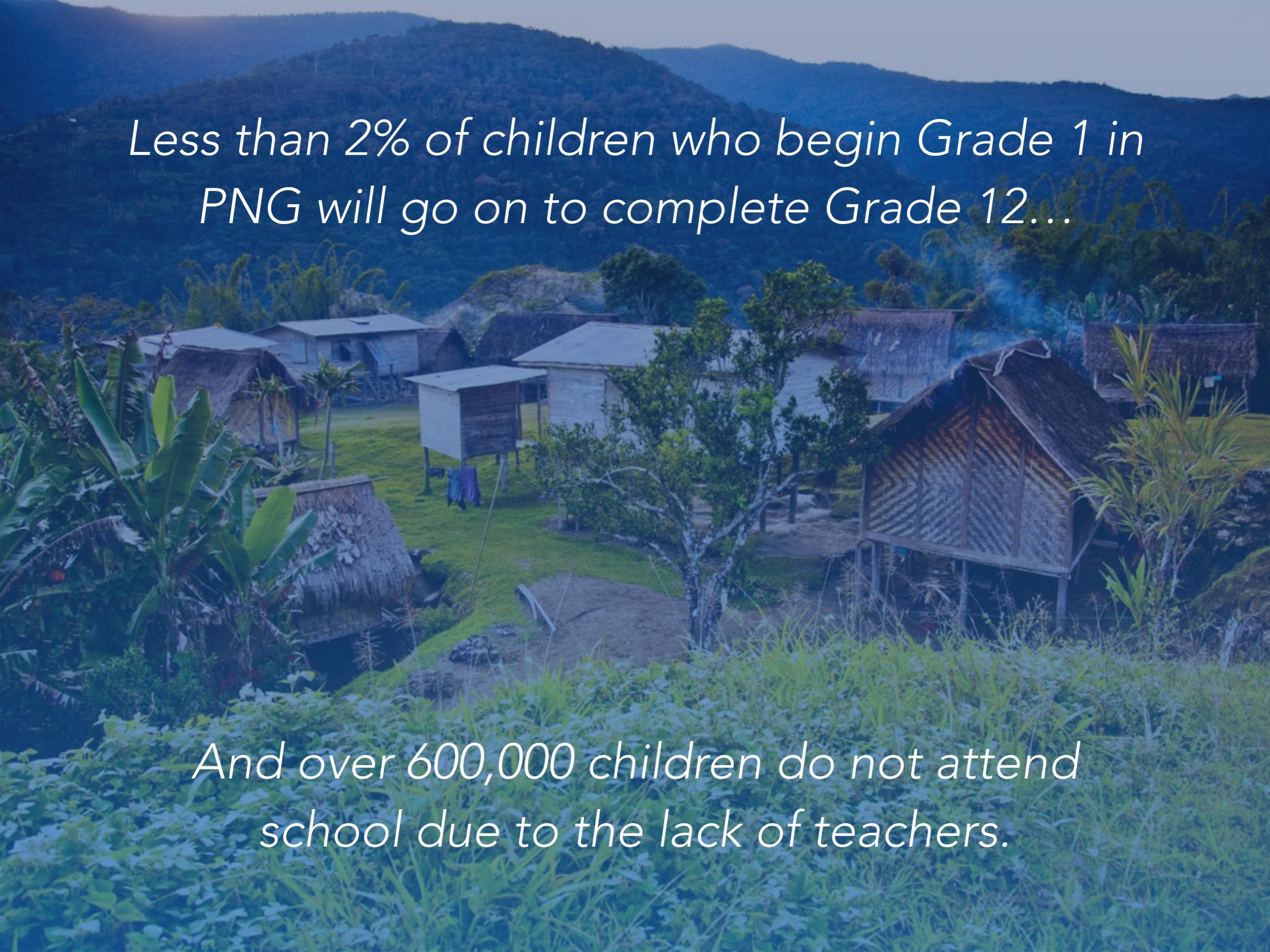
To be a trusted, caring and innovative organisation contributing to a flourishing PNG, whose people enjoy liberty through unfettered access to healthcare, education and human rights and thrive as a respected nation in the Asia Pacific region.



# OUR MISSION

To work to improve the wellbeing and futures of the Papua New Guinean people by assisting with education and healthcare, by respecting customs and the environment, by improving livelihoods, by fostering the next generation of leaders, and by keeping the story of Kokoda alive.

We do this without discrimination and irrespective of religion, race or political affiliation.

A scenic view of a rural village in PNG. In the foreground, there are several traditional houses with thatched roofs and wooden frames, surrounded by lush green vegetation, including banana trees and tropical plants. In the background, there are rolling green hills and mountains under a clear sky.

*Less than 2% of children who begin Grade 1 in  
PNG will go on to complete Grade 12...*

*And over 600,000 children do not attend  
school due to the lack of teachers.*

# OUR WORK IN EDUCATION

“Education changes lives. Teach one person and you will change the lives of a whole community.”

**-PATRICIA DIVENI,  
KTF TEACHER GRADUATE**



We kept 25 elementary schools and 12 primary schools open, providing a quality education to 4,097 children in remote areas

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Our support includes teacher salaries, student and teacher educational resources, school buildings and infrastructure maintenance, and teacher professional development and mentoring.

[Click here to read our PNG Rich Learning Environments Evaluation Report](#)





We opened the Kokoda College - a state-of-the-art teacher training facility and graduated 17 new teachers for rural areas

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Our year-long *Advanced Certificate of Elementary Teaching* has received wide praise from academics and PNG education authorities. It is unique to PNG and significantly improves on the existing 6-week course. Our graduates are well equipped to teach in schools in remote areas with limited access to resources.

[Click here to read our Kokoda College School of Education evaluation report](#)

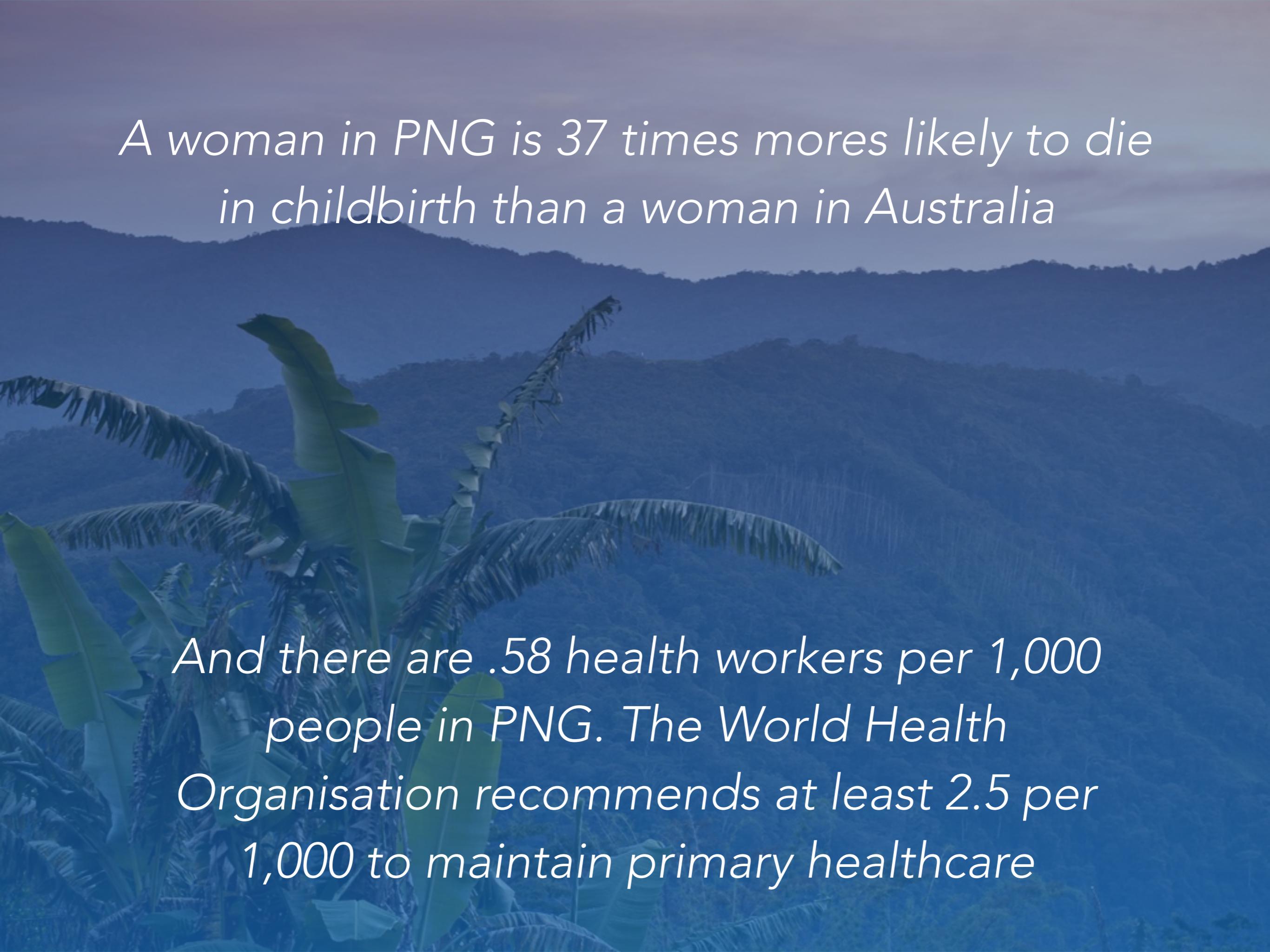
We worked with our partners from S.E.A.M Fund to develop the first ever School-In-A-Box for PNG

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School-In-A-Box is a portable, durable “pop-up” school that can be transported to the remotest of areas across PNG. It collects water, provides power, and is equipped with the latest evidence-based resources for teachers to provide the best education possible. We will pilot our first school at the College before rolling them out to remote schools across PNG.

[Click here to read more about our project partners, SEAM Fund](#)





*A woman in PNG is 37 times more likely to die in childbirth than a woman in Australia*

*And there are .58 health workers per 1,000 people in PNG. The World Health Organisation recommends at least 2.5 per 1,000 to maintain primary healthcare*

# OUR WORK IN HEALTH

“Access to basic healthcare is a fundamental human right.  
And yet it is often impossible for our most vulnerable”

—RODNEY HART WAKEI,  
KTF COMMUNITY HEALTH WORKER



We provided primary healthcare to the Sogeri, Mt Koiari, Kokoda and Northern Beaches catchment regions

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Our support includes community health worker salaries, drugs and medical supplies, aid post buildings and infrastructure maintenance, and health worker professional development and mentoring.

[Click to read more about our PNG Community Health Care Project](#)



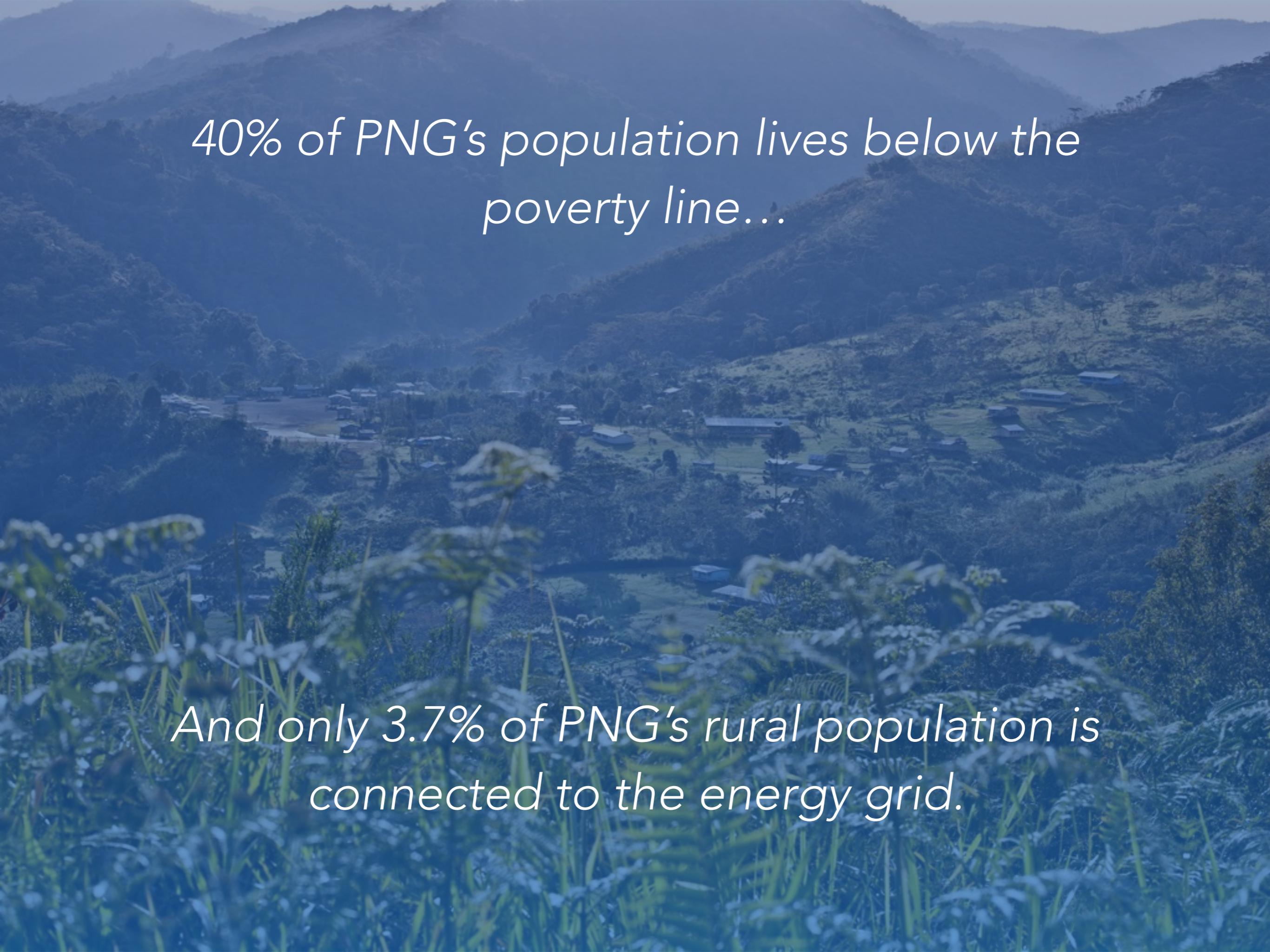


We constructed the School of Health at the Kokoda College - and continued our curriculum preparations to train our first Community Health Workers

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The College will train 30 new Community Health Workers every year via its 2-year diploma. Our graduates can also specialise in midwifery, dentistry and tropical health. We will also offer first aid training and other health short courses for communities across the region.

[Click here to see the new School of Health at the Kokoda College](#)



*40% of PNG's population lives below the poverty line...*

*And only 3.7% of PNG's rural population is connected to the energy grid.*

# OUR WORK IN LIVELIHOODS

“Solar energy is lighting up ours lives and giving us opportunities we never thought we'd have.”

**-EMILY TITI,  
HEAD OF KOU KOU WOMEN'S GROUP**



We worked with 22 women to establish sustainable micro-enterprises.

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Our support included small business training, basic accounting and bookkeeping, customer service, literacy and numeracy, and technical education in solar energy.

[Click here to read our Livelihoods Monitoring Report](#)





We reached another 117 households and 923 individuals with life-changing solar energy solutions

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Via our solar muscle and solar lantern social enterprises, we worked with women's groups to sell and distribute solar energy to families in rural and remote regions - literally lighting up PNG!

[Click here to see Lighting Up PNG in action](#)



*PNG is ranked 154 on the Human Development Index...*

*Women hold only 2.7% of seats in PNG's Parliament.*

# OUR WORK IN LEADERSHIP

“Just one day in the life of a KTF Archer Leader is life-changing. Imagine the transformation after a whole year.”

**-TESS GIZORIA,  
ARCHER LEADER & FOUNDER OF UNIMUMS**



We graduated another 6 Archer Leaders taking our Archer Alumni to 35 extraordinary young leaders

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Archer Leaders complete their yearlong, experiential leadership development program with KTF, including academic and professional development support, work experience, community development seed funding, and leadership exchange program to Australia.





We launched our exciting new project with the Archer alumni - Community Kickstarter Grants!

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The Archer alumni are invited to apply for grants to 'kickstart' a community development or social impact project that will create change in PNG. Support includes seed funding, mentoring and supervision, and an exchange program to Australia.

[Click here to read about our inaugural grant recipient, Tess Gizoria's "UniMums" project](#)

ALL THIS IS POSSIBLE  
THANKS TO YOU!

"I could never have imagined the support we have received from such passionate people, committed to keeping the spirit of Kokoda alive."

**-DR GENEVIEVE NELSON,  
KTF CHIEF EXECUTIVE OFFICER**



School students from Saint Ignatius, Riverview, trekked the Kokoda Track and raised \$29,779 for children's education in PNG!

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A bikpela tenkyu from us all!





Richard James & Tanya Katz told their guests “no gifts, donate” and raised \$10,478 for KTF

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What a beautiful couple!

400 of our friends & supporters  
gathered for this year's Ralph  
Honner Leadership Oration and  
together raised \$148,092

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[Click here to see the pictures from an  
extraordinary night including the live  
painting of Kokoda Veteran,  
Arnold Forrester by Jeffrey Feeger!](#)





This crazy crew completed the Cape York 2 Kokoda journey! They raised an extraordinary \$50,000 for the Kokoda College!

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Adam, Andrew, Bobby & Jason kayaked from Cape York to Daru & then ran from Owers Corner to Kokoda in just 2 days!

[Check out the photos from their crazy adventure here](#)

And our newest corporate partner, L'Occitane, used their 2015 Christmas appeal to raise funds to launch our Community Kickstarter Project

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Their first project has launched “UniMums” a mentoring and support network in Port Moresby for young mothers and pregnant women who are at university.



THESE ARE JUST A FEW OF THE MANY  
PEOPLE WHO MADE OUR WORK  
POSSIBLE IN 2015.

TENKYU TRU!

[CLICK HERE TO SEE A FULL LIST OF OUR DONORS](#)

# CHAIR'S REPORT

As we move towards the 75<sup>th</sup> Anniversary of the Kokoda Campaign in 2017, we note with sadness the passing during the year of so many cherished veterans of that iconic campaign.

Soon there will be no living links to that chapter of our history, which inspired the formation of the KTF to repay the debt of honour we owe to the beloved WWII Fuzzy Wuzzy Angels by working to improve the lives and futures of their descendants.

During the year in review we undertook an assessment of our operations and we reset our goals, mid and long-term. From its inception as a provider of educational scholarships, the KTF has grown into a sophisticated and agile deliverer of aid to PNG. To reflect the growth and change in emphasis of our work, we decided to rebrand the organisation from the Kokoda Track Foundation to KTF.

Part of the rebrand was the introduction of our new logo, a stylised interpretation of the Queen Alexandra Birdwing Butterfly (the biggest in the world and, fittingly, only found in the Kokoda region). It symbolises our transformation and growth and the hope, change and freedom we aim to bring through our work.

In a year of outstanding successes in program delivery, two of our suite of projects demand special acknowledgement: the Kokoda College teacher and community health worker training facility; and the Archer Leadership Program.

After a four-year gestation, Kokoda College is now fully operational and we are confident it will make a significant contribution to improving PNG's educational prospects. The Archer Leadership Program, heading into its sixth year, has won national recognition as it helps to find and nurture the next generation of PNG's leaders. Its impact is truly transformational as all who hear our Archer alumni at the Ralph Honner Oration Dinner will attest.

As our CEO Dr Genevieve Nelson points out in detail in her report, KTF has continued to expand the size and reach of its projects. We are only able to do this with the help of our loyal band of supporters, our funders – corporate, institutional and individual – and our devoted staff and board.

One of our long-serving directors, Peter Thomas, retired during the year after ten years of invaluable service. We thank him for his wisdom and guidance. He has agreed to continue his association with KTF.

We give sincere thanks to our staff, both in Australia and PNG, for their unstinting work – often under trying conditions – to our board members for their collegiality, insight and vision and to our Patron, Ian Kemish, for his wise counsel.

We believe we are well placed to build on our work and we look to the future with confidence as we continue to work to improve the futures of our nearest neighbours.

Mr Patrick Lindsay AM  
Chair



# CEO'S REPORT

Reflecting on 2015, I am in awe of what a passionate movement of people can achieve. It has been a year of many milestones for KTF, as well as a year to refocus and commit to new goals in our journey to improve the lives and livelihoods of Papua New Guineans.

2015 saw the opening of the Kokoda College, KTF's state-of-the-art teacher and community health worker training facility. Four years in the making, thanks to our corporate and philanthropic partners, we have funded, constructed and now opened the College. November saw our first graduation ceremony take place, and we presented our first cohort of elementary teachers to their schools across remote and rural PNG.

Over the next 12 months, we will work towards opening the School of Health and training a new generation of community health workers, urgently needed in rural regions across the country. Investing in the training of high-quality teachers and health workers is the only way that children, families and communities will access primary education and basic healthcare in a country where hundreds of thousands continue to go without.

Our growth in 2015 also extended to our work in leadership, and we welcomed a new cohort of young leaders into our Archer Alumni, taking them on a journey of self-discovery and ongoing development of their passion for social justice.

These impressive alumni are the next generation of leaders and are working in their professional, community and personal lives to make PNG a better, safer, and healthier nation. We are working with them to translate their passions and visions into tangible community and social action initiatives that are making real differences in the lives of PNG's most vulnerable. One such initiative is alumni Tess Gizoria's "UniMums", which provides mentoring and counselling to young mums, or young pregnant women in PNG. UniMums focuses on all aspects of a young woman's life as they juggle their commitments as a young mother, a student, and a contributing member of their family circle and society.

We have continued to support schools and aid posts across our region with educational and health infrastructure and resources and teacher and health worker postings and professional development opportunities. These programs continue to work with the most extraordinary and committed individuals whose desire to provide the highest quality education and healthcare to their people determines our ongoing success. It is indeed a pleasure to facilitate their journeys and to be inspired by their commitments.

May I offer my heartfelt thanks to the KTF staff and volunteers who are responsible for all of our programs. To Petra, Vera, Mike and Caitlin in Australia and Charles, Jenny, Saii, Wampy, Joe, Theo and Grayson in PNG...

your willingness to go above and beyond rallies our committed group of supporters to continue their involvement with KTF.

As we look to the year ahead, I am filled with hope and promise that the change we are trying to achieve is not only possible... it is happening. I am indebted to all who give to KTF, whether it be financial, time and expertise, or resources and in-kind contributions. Your loyal commitment is making a difference for many of our nearest neighbours.

Dr Genevieve Nelson  
Chief Executive Officer



# OUR FINANCIALS

*[Click here to view our full audited financial statements](#)*

# Consolidated Statement of Comprehensive Income

## Financial Year to 31 December 2015

REVENUE	2015 (\$)	2014 (\$)	EXPENDITURE	2015 (\$)	2014 (\$)
Donations & Gifts			International Programs		
Monetary			Funds to International Programs		
Donations	1,031,675	596,214	Education	400,383	383,855
Ralph Honner Oration Dinner	148,492	125,720	Health	199,687	126,707
Total	1,180,167	721,934	Microbusiness	-	60,138
Grants			Livelihoods	39,569	66,352
Department of Foreign Affairs & Trade	150,000	-	Leadership	112,652	-
Other Income	6,918	9,443	Total	752,291	637,052
<b>TOTAL REVENUE</b>	<b>1,337,085</b>	<b>731,377</b>	Program Support Costs	88,695	-
			Public Fundraising Costs		
			Ralph Honner Oration	48,573	40,639
			General	154,062	147,321
			Total	202,635	187,960
			Accountability & Administration	103,131	71,969
			<b>TOTAL EXPENDITURE</b>	<b>1,146,752</b>	<b>896,981</b>
			<b>EXCESS/(SHORTFALL) OF REVENUE OVER EXPENDITURE</b>	<b>190,333</b>	<b>(165,604)</b>

1 = No DFAT Grant received in 2014

2 = Microbusiness program ceased in 2015; Livelihoods program activities instead

3 = Leadership program classified under education in 2014; re-classification in 2015

4 = No programs coordinator in 2014

[Click here to view our full audited financial statements](#)

# Consolidated Statement of Financial Position

## as of 31 December 2015

	31 December 2015 (\$)	31 December 2014 (\$)
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and cash equivalents	811,517	599,865
Trade and other receivables	5,166	16,951
<b>Total current assets</b>	<b>816,683</b>	<b>616,816</b>
<b>TOTAL ASSETS</b>	<b>816,683</b>	<b>616,816</b>
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Trade and other payables	49,069	39,535
<b>Total current liabilities</b>	<b>49,069</b>	<b>39,535</b>
<b>TOTAL LIABILITIES</b>	<b>49,069</b>	<b>39,535</b>
<b>NET ASSETS</b>	<b>767,614</b>	<b>577,281</b>
<b>EQUITY</b>		
Retained Earnings	767,614	577,281
<b>TOTAL EQUITY</b>	<b>767,614</b>	<b>577,281</b>

*[Click here to view our full audited financial statements](#)*

# Consolidated Statement of Changes in Equity

# Consolidated Statement of Cashflows

		2015 (\$)	2014 (\$)
	<b>Accumulated Funds</b>		
	\$		
Balance at 1 January 2014	742,885		
Deficit for the year	(165,604)		
<b>Balance at 31 December 2014</b>	<b>577,281</b>		
Balance at 1 January 2015	577,281		
Surplus for the year	190,333		
<b>Balance at 31 December 2015</b>	<b>767,614</b>		
	<b>Cash flows from operating activities</b>		
	Receipts from members, donors, fundraising activities	1,341,952	731,436
	Payments to suppliers and employees	(1,137,218)	(897,144)
	Net cash (used in)/provided by operating activities	204,734	(165,708)
	<b>Cash flows from investing activities</b>		
	Payments for Property, Plant and Equipments	-	-
	Interest received	6,918	9,443
	Net cash provided by investing activities	6,918	9,443
	<b>Net decrease in cash and cash equivalents</b>	<b>211,652</b>	<b>(156,365)</b>
	<b>Cash and cash equivalents at beginning of financial year</b>	<b>599,865</b>	<b>756,130</b>
	<b>Cash and cash equivalents at end of financial year</b>	<b>811,517</b>	<b>599,865</b>

[Click here to view our full audited financial statements](#)

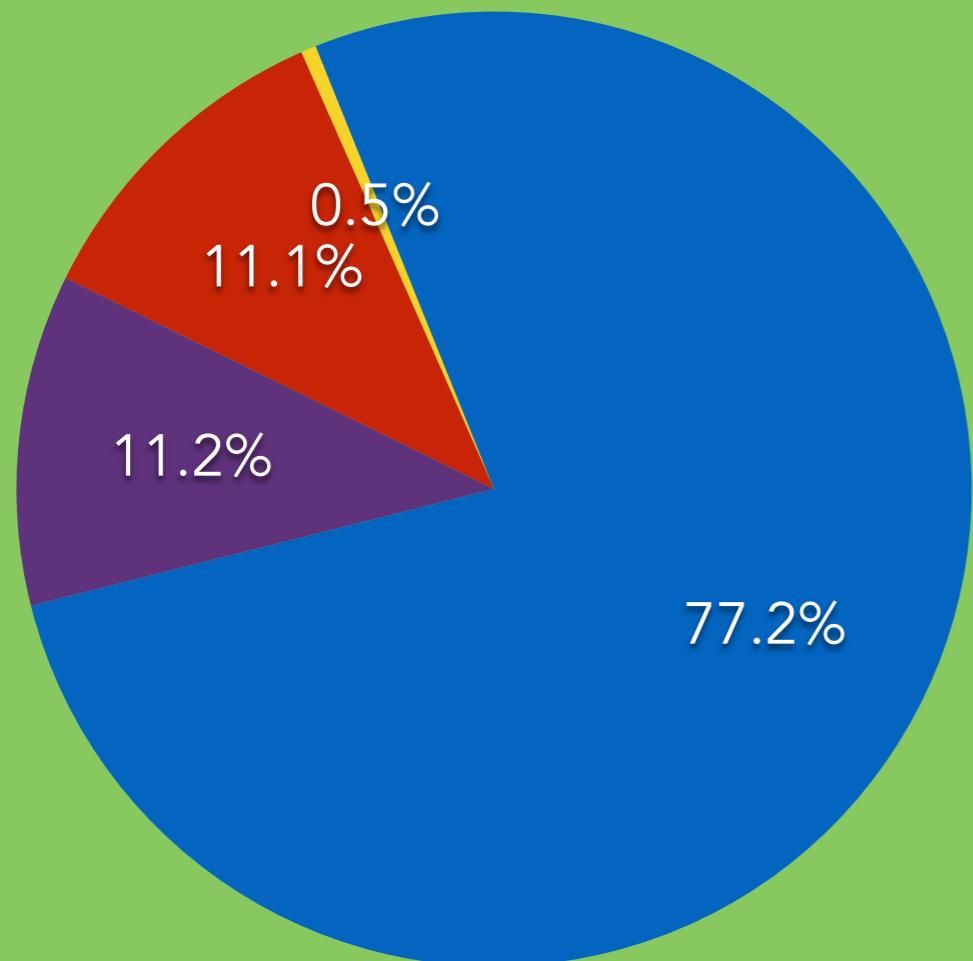
# Table of Cash Movements for Designated Purposes as of 31 December 2015

	<b>Cash available at beginning of</b>	<b>Cash raised during</b>	<b>Cash disbursed during financial</b>	<b>Cash available at end of financial</b>
<b>Education Program*</b>	155,503	273,224	420,093	8,634
<b>Health Program</b>	0	30,479	209,542	0
<b>Livelihoods Program</b>	0	26,410	59,279	0
<b>Leadership Program</b>	0	149,747	152,072	0
<b>General (non-designated purposes)</b>	421,778	857,225	305,766	758,980
<b>TOTAL</b>	577,281	1,337,085	1,146,752	767,614

\*Including Kokoda College: School of Education

[Click here to view our full audited financial statements](#)

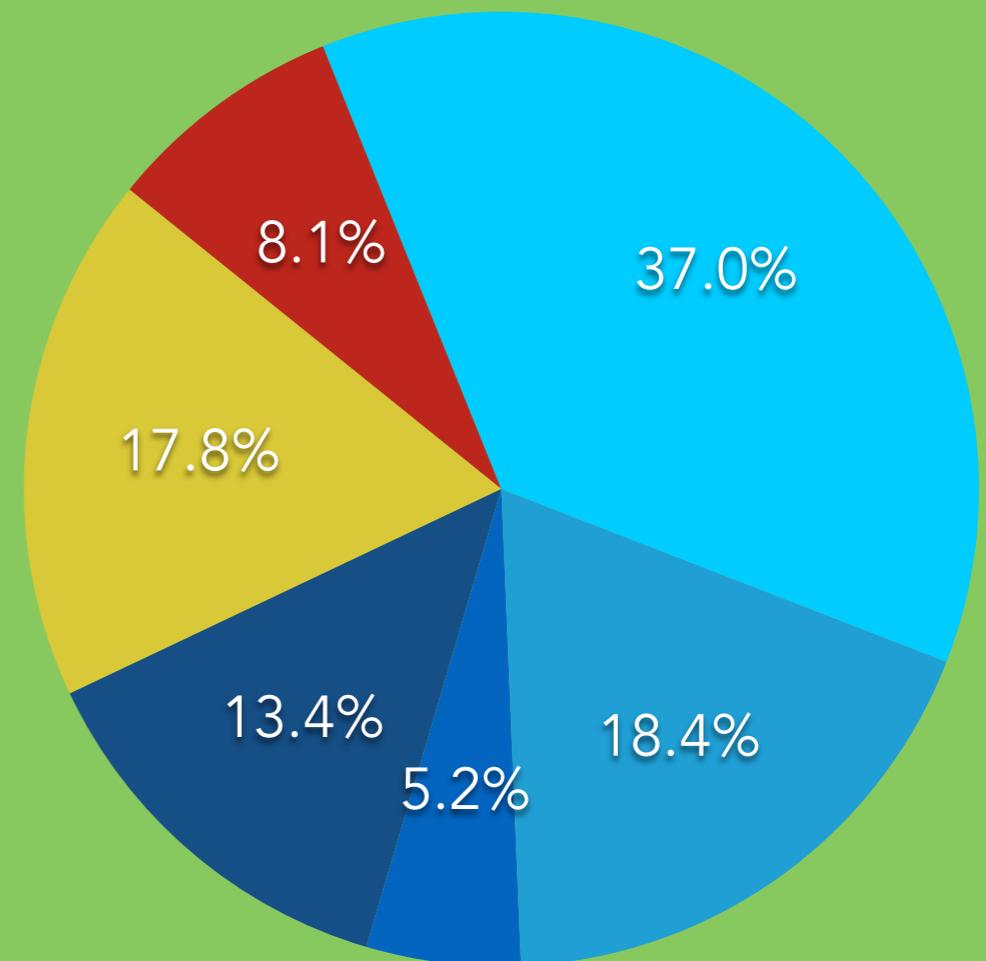
## Where the money comes from



● Donations: \$1,031,675  
● Events: \$148,492

● Government: \$150,000  
● Other: \$6,918

## Where the money is spent



● Education: \$420,093  
● Livelihoods: \$59,279  
● Fundraising: \$202,635

● Health: \$209,542  
● Leadership: \$152,072  
● Administration: \$92,161

KTF aims to keep its fundraising and administration costs to a minimum. In 2015, KTF applied 73% of its total expenditure to the delivery of its International Development Programs in Education, Health, Livelihoods and Leadership. Administration expenditure cover unavoidable, regulatory and administrative overheads as well as important investment in staff and management systems. Fundraising expenditure covers the costs of running KTF's events and appeals, upkeep of its website, and other marketing and communication activities.

## Directors' Declaration

In the opinion of the Directors of KTF:

- (a) KTF is not publicly accountable;
- (b) the financial statements and notes that are set out on pages 12 to 22 are in accordance with the Australian Charities and Not-for-profits Commission Act 2012, including:
  - (i) giving a true and fair view of KTF's financial position as at 31 December 2015 and of its performance, for the financial year ended on that date; and
  - (ii) complying with Australian Accounting Standards – Reduced Disclosure Regime and the *Australian Charities and Not-for-profits Commission Regulation 2013*; and
- (c) there are reasonable grounds to believe that KTF will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the directors:

A handwritten signature in black ink, appearing to read "Patrick Lindsay AM". The signature is fluid and cursive, with "Patrick" and "Lindsay" being the most prominent parts.

Patrick Lindsay AM  
Chairman  
Sydney, 30 March 2016

The summary financial reports have been prepared in accordance with the requirements set out in the ACFID Code of Conduct. For further information on the Code, please refer to the ACFID Code of Conduct Guidance document available at [www.acfid.asn.au](http://www.acfid.asn.au)

This financial report is a summarised version of our full audited financial statements. Copies of 2015 financial statements, including the Directors' Report, can be found at [www.ktf.ngo](http://www.ktf.ngo) or by clicking the link below. Alternatively, please contact the KTF office on 02 9252 2992.

***Click here to view our full audited financial statements***



**Report of the independent auditor on the summary financial statements to the members of The Kokoda Track Foundation Limited**

The accompanying summary financial statements, which comprises the summary consolidated statement of financial position as at 31 December 2015, the summary consolidated statement of comprehensive income, summary consolidated statement of changes in equity and summary consolidated statement of cash flows for the year then ended are derived from the audited financial report of The Kokoda Track Foundation Limited for the year ended 31 December 2015. We expressed an unmodified auditor's opinion on that financial report in our report dated 30 March 2016. That financial report, and the summary financial statements, do not reflect the effects of events that occurred subsequent to the date of our report on that financial report.

The summary financial statements do not contain all the disclosures required by Australian Accounting Standards – Reduced Disclosure Requirements for a general purpose financial report. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial report of The Kokoda Track Foundation Limited.

*Directors' responsibility for the summary financial statements*

The directors are responsible for the preparation of a summary of the audited financial report in accordance with the disclosure requirements of the ACFID Code of Conduct.

*Auditor's responsibility*

Our responsibility is to express an opinion on the summary financial statements derived from the audited financial report of The Kokoda Track Foundation Limited based on our procedures, which were conducted in accordance with Auditing Standard ASA 810 *Engagements to Report on Summary Financial Statements*.

*Auditor's opinion*

In our opinion, the summary financial statements derived from the audited financial report of The Kokoda Track Foundation Limited for the year ended 31 December 2015 are consistent, in all material respects, with that audited financial report.

*KPMG*

KPMG

A handwritten signature in black ink that appears to read 'Dan Robinson'.

Daniel Robinson  
Director

Sydney

12 April 2016

# COMPLIANCE & REGULATION

KTF operates in a highly regulated environment, with laws, regulations, licences and codes of conduct that must be complied with to ensure we are accountable to our donors and the community.

## ASIC, ACNC & ATO

As a public company limited by guarantee and a registered charity, KTF is required to comply with the regulations of the Australian Securities and Investments Commission (ASIC) and the Australian Charities and Not-for-Profits Commission (ACNC) Act 2012. This includes complying with Australian Accounting standards and other mandatory professional reporting requirements. The Australian Taxation Office (ATO) has given KTF the status of a Deductible Gift Recipient (DGR) and a Public Benevolent Institution, granted exemption from Income Tax, and provided concession for Fringe Benefits Tax and GST. Reporting requirements comprise mainly annual fringe benefits tax returns, quarterly Business Activity Statements and monthly Pay-as-you-go (PAYG) submissions.



Australian  
**Charities** and  
Not-for-profits  
Commission

## Financial Audit

KTF undergoes an annual audit of its financial statements. KPMG has undertaken KTF's annual audit of financial statements for the past 3 years. KTF publishes its full financial statements on its website [www.ktf.ngo](http://www.ktf.ngo) and submits these to the ACNC, Australian Council for International Development, and DFAT's Australian NGO Cooperation Program. KPMG has undertaken KTF's audit on a pro bono basis for three years. We are extremely grateful to KPMG for their loyal support.



## Australian Council for International Development

KTF is a member of the Australian Council for International Development (ACFID) and a signatory to the ACFID Code of Conduct. ACFID is the peak body for aid and international development NGOs and its code of conduct upholds the highest standards of ethics, effectiveness and accountability. For further information on the Code, please refer to the ACFID Code of Conduct Guidance Document available at: [acfid.asn.au](http://acfid.asn.au). Complaints relating to a breach of the ACFID Code of Conduct, by an ACFID member can be made at the ACFID Code of Conduct Committee ([www.acfid.asn.au/code-of-conduct/complaints](http://www.acfid.asn.au/code-of-conduct/complaints)).



AUSTRALIAN  
COUNCIL  
FOR  
INTERNATIONAL  
DEVELOPMENT

## Australian NGO Cooperation Program

KTF holds base level accreditation as an NGO with the Australian Government's Department of Foreign Affairs and Trade (DFAT). As part of this accreditation, KTF receives funding through the Australian NGO Cooperation Program (ANCP). Our accreditation is maintained via a rigorous evaluation process that is undertaken every five years, involving an in-depth assessment of our management capacity, systems, operations and linkages with the Australian community against a set of agreed criteria. Accreditation ensures the transparent and accountable application of funding to the delivery of effective development programs.



**Australian Government**  
**Department of Foreign Affairs and Trade**

## Feedback & Complaints

We value the contribution our supporters, donors and volunteers make to our work; so if you have a complaint or any feedback please let us know. We have a process for handling any complaints. Our complaints policy and process can be found on our website [www.ktf.ngo](http://www.ktf.ngo) or, if you wish to lodge a complaint about KTF, please email [info@ktf.ngo](mailto:info@ktf.ngo) or call our office (02) 9252 2992 or send mail to: PO Box 184 Balmain NSW 2041

# OUR BOARD

CLICK TO READ PROFILES

PATRICK LINDSAY AM

GENEVIEVE NELSON

BILL JAMES

ELIZABETH CARR

BERNIE EGAN

YAHOO SERIOUS

STEPHEN WEARING

DAVID FRECKER

PETER THOMAS

SALMAN HAQ (HON SECRETARY)

# OUR PATRON & AMBASSADOR

IAN KEMISH AM

HIS EXCELLENCY CHARLES  
LEPANI

CLICK TO READ PROFILES



# KTF

## CONTACT US

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